



JusticePoint is an organization dedicated to the promotion of evidence-informed criminal justice programs, practices, and policies. The commitment to evidence-informed practices is firmly rooted in the belief that criminal justice outcomes can be improved through the use of collaboration, engagement, and the scientific method. The effect of these improved outcomes is not limited to criminal justice stakeholders, practitioners, defendants, and victims but has a direct impact on the quality of life for all in the community. Reduction in key criminal justice outcomes such as recidivism has a cumulative effect. By stunting or limiting the recurrence of criminal activity criminal role modeling and the cycle of victimization can be eliminated.

Each community's needs, population, and political situations are unique. By embracing evidence-based practices, JusticePoint acknowledges that programs must be designed and implemented differently in each community. As described in *A Framework for Evidence-Based Decision Making in Local Criminal Justice Systems*, an evidence based framework, in itself, does not propose answers to all potential questions but provides for a collaborative process for making well informed decisions (CEPP, 2010). JusticePoint is firmly committed to being an engaged, educated, and willing partner in moving the criminal justice system towards achieving better outcomes for the community at large.

Current Milwaukee County Offerings

- **Screening and Assessment**
- **Pretrial Supervision/Electronic Monitoring**
- **Early Intervention Programming**
- **Cognitive Behavioral and Trauma Therapies**
- **CCS**
- **Access Point/RSC**
- **City of Milwaukee Court Alternatives**

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SCREENING AND ASSESSMENT

UNIVERSAL SCREENING

The Universal Screening program operates 24 hours per day, 7 days per week, and 365 days per year in the Milwaukee County Criminal Justice Facility. Staffed by a highly trained team of Pretrial Investigators, the Universal Screening team conduct interviews/investigations of all arrestees booked into the CJF who are facing a bail setting decision. Using actuarial risk assessment instruments, pretrial investigators determine an individual's risk for pretrial misconduct -- defined as risk to miss court or be rearrested while on bail -- and use that measured risk to make recommendations to judicial officers as to bond type and other conditions of bail suited to mitigate identified risk factors.

JAIL RELEASE PREPARATION

JusticePoint staff coordinate the release of defendants ordered to Pretrial Supervision by a judicial official. Staff work to ensure that the person's release occurs in a timely and expeditious manner once cash bond obligations have been met and the defendant no longer has any incarceration holds from another law enforcement agency or other component of the justice system.

EARLY INTERVENTION SCREENING

JusticePoint staff conduct screening and assessments for individuals who may be considered for programming that does not follow traditional case processing. These programs, often referred to as "Early Interventions" include Diversions, Deferred Prosecution and Drug Treatment Court. Staff use the Level of Service Inventory-Revised (LSI-R) a validated risk assessment tool to determine an individual's risk for long-term recidivism while identifying criminogenic risk factors that should be targeted to minimize that risk. This information is then provided to the court parties in order to determine the appropriate programming and agreement for an individual based upon their risk and needs.

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PRETRIAL SUPERVISION

PRETRIAL SUPERVISION (INCLUDES OWI DEFENDANTS)

The Pretrial Supervision program provides supervision and case management services to defendants ordered to supervision as a condition of their bail. Pretrial Officers/Case Managers monitor all court-ordered conditions of release as well as provide referral services to programming aimed at addressing risk and need areas that are identified as possibly contributing to future justice system involvement if not properly addressed. Staff provide regular reporting to the court on compliance and non-compliance with court ordered conditions.

PRETRIAL ELECTRONIC MONITORING

The Pretrial Electronic Monitoring program utilizes GPS ankle bracelet technology to monitor compliance with geographic restrictions ordered by the court as a condition of bail. Defendants are ordered to remain in designated locations at designated times of the day/week, all of which is monitored on a minute by minutes basis by software interfaced with the cellular-enabled GPS tracking bracelet. Like the Pretrial Supervision unit, Electronic Monitoring staff identify risk and need areas of each defendant and, with court approval, refer clients to programming designed to mitigate or address that risk/need.

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EARLY INTERVENTION PROGRAMMING

TREATMENT ALTERNATIVES AND DIVERSION - SCREENINGS, ASSESSMENT, CASE MANAGEMENT

The Treatment Alternatives and Diversion ('TAD') program staff provide screening, assessment, and case management for individuals who have entered into Deferred Prosecution Agreements ('DPAs') with the Milwaukee County District Attorney's Office. Deferred Prosecution Agreements provide an alternative to traditional case processing whereby a defendant who admits to wrongdoing enters into a DPA which lays out a series of required steps a person must complete over a set period of time. Successful completion of the DPA results in the filed charges being either dismissed or reduced - allowing for the individual to face penalties less severe than those that traditional case processing would bring, while allowing for restitution or other forms of restorative justice to attempt to make the community and/or victim whole. Clients enrolled in the TAD program have been found to meet the TAD criteria outlined by the State of Wisconsin Legislature in their funding allocation for the TAD program. To be TAD eligible, clients must be 18 years or older, residents of Milwaukee County, struggling with an AODA issue, and be charged with a non-violent offense as well as have no convictions for violent offenses in their criminal history. JusticePoint staff use a variety of tools to screen and assess defendants for program eligibility and then provide Supervision/Case Management of individuals who enter into DPAs under the TAD program.

CENTRAL LIAISON UNIT

The Central Liaison Unit ('CLU') provides supervision and case management services to low-risk individuals who enter into pre-charging Diversion Agreements or to moderate-risk individuals who enter into post-charging TAD-ineligible Deferred Prosecution Agreements with the Milwaukee County District Attorney's Office. Like the DPAs monitored by JusticePoint's TAD staff, individuals who enter into Diversion or Deferred Prosecution Agreements with the DA's Office are expected to fulfill a number of requirements over a set period of time while remaining crime-free in order to be granted the benefit of charge dismissal or reduction - in the case of a DPA - or the lack of charge filing in the case of a Diversion Agreement. Additionally, the CLU provides Cognitive Behavioral Therapy ('CBT') groups using the National Institute of Correction's 'Thinking for a Change' curriculum to individuals whose risk assessments identified anti-social thoughts, beliefs, or attitudes to be likely contributors to future criminal activity.

DRUG TREATMENT COURT CASE MANAGEMENT

JusticePoint provides Case Management services for the Milwaukee County Drug Treatment Court. JusticePoint provides Case Management services for participants of the Milwaukee County Drug Treatment Court - working with clients two to four times per week to identify treatment and other needs necessary for them to achieve and maintain sobriety. Case Managers monitor all court-ordered conditions of



release as well as provide referral services to programming aimed at addressing risk and need areas that are identified as possibly contributing to future justice system involvement if not properly addressed. Staff provide regular reporting to the court on compliance and non-compliance with court ordered conditions and apply incentives or sanctions to pro- or anti-social actions according to a behavior-response matrix.

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COGNITIVE BEHAVIORAL AND TRAUMA THERAPIES

JusticePoint staff provide Cognitive Behavioral Therapy using the National Institute of Correction's 'Thinking for a Change' curriculum to participants of the Milwaukee County Drug Treatment Court whose risk assessments identified anti-social thoughts, beliefs, and attitudes to be likely contributors to future criminal activity. In addition, JusticePoint provides group programming to address trauma issues in male and female participants of the Milwaukee County Drug Treatment Court and Early Intervention populations.

COGNITIVE-BEHAVIORAL PROGRAMMING | THINKING FOR A CHANGE (T4C)

Thinking for a Change is a cognitive behavioral intervention that was developed for individuals involved with the criminal and juvenile justice systems. The cognitive behavioral program focuses on cognitive restructuring aimed at addressing individuals' thoughts, feelings, attitudes, and beliefs. T4C has been the subject of many studies and has routinely proven to be effective in reducing recidivism when implemented with integrity. The three components of T4C are: cognitive self-change, social skills, and problem solving skills. Cognitive self-change teaches individuals a concrete process for self-reflection aimed at uncovering antisocial thoughts, feelings, attitudes, and beliefs. Social skills instruction prepares group members to engage in pro-social interactions based on self-understanding and consideration of the impact of their actions on others. Problem solving skills integrates the two previous interventions to provide group members with an explicit step-by-step process for addressing challenging and stressful real life situations. T4C sessions are typically one to two hours long and they take place twice per week, for a total of 25 sessions. Currently, JusticePoint offers Thinking for a Change to individuals on Probation or Parole (with a referral from their agent). T4C is also offered to individuals who are on a Deferred Prosecution Agreement, Diversion, or a participant of the Drug Treatment Court.

COGNITIVE-BEHAVIORAL PROGRAMMING | COGNITIVE BEHAVIORAL INTERVENTIONS FOR SUBSTANCE ABUSE (CBI-SA)

CBI-SA is a curriculum designed for individuals who are moderate to high need in the area of substance abuse and well suited for criminal justice populations. The program places heavy emphasis on skill-building activities to assist with cognitive, social, emotional, and coping skills development. CBI includes therapeutic strategies designed to change the cognitions that influence maladaptive behavior. The group is action-oriented which means participants have to engage in many activities, such as role-play, as part of the therapeutic process. The CBI approach is focused on the present, aimed at changing current risk factors that impact participants' behavior. Clients spend a significant amount of time in this group learning and practicing new methods of handling risky situations. Cognitive Restructuring is used to allow participants to learn new behaviors and break from habitual behaviors. This has shown to increase success and goal achievement in the target population. Skills Training is used to help participants "unlearn" old, ineffective and/or risky behavior and "learn" new behaviors that can help them make pro-social choices and reach their personal life goals. Problem Solving is considered an essential skill. Techniques are taught in order to enhance cognitive and behavioral abilities. The primary focus is helping participants learn not to react emotionally in problem situations. Motivational Engagement is used throughout all sessions. The main goal of the motivational



interviewing style is to elicit change by helping participants explore and resolve ambivalence. CBI-SA is a one and a half hour group that is run twice per week.

TRAUMA-INFORMED CARE PROGRAMMING | SEEKING SAFETY

Seeking Safety allows participants to address trauma and substance abuse issues simultaneously, but is present-focused, meaning that participants are not encouraged to share detailed accounts of past traumas. Seeking Safety is appropriate for participants who have experienced any type of trauma including natural disasters, combat or exposure to a war-zone, physical assault, sexual assault and/or sudden violent death. Seeking Safety's curriculum is flexible and was designed to be safe for participants and facilitators. Seeking Safety is a highly flexible program that can be conducted in a group setting or in an individual format, and can be conducted in open or closed group settings. The dosage of Seeking Safety can vary depending on the needs of the participants. Seeking Safety is appropriate for both men and women. Seeking Safety has been successfully implemented across vulnerable populations including homeless, criminal justice, domestic violence, those with severe and persistent mental illness, veterans and military, and others. Seeking Safety is an appropriate group for any participant struggling with any type of addiction and any type of trauma. Safety has a few key principles to their program. Safety is the first overarching goal for the program – helping participants attain safety in their relationships, thinking, behavior, and emotions. Seeking Safety also utilizes an integrated treatment approach by working on trauma and substance abuse at the same time. Seeking Safety strives to have participants focus on their ideals to counteract the loss of ideals in their experiences of substance abuse and trauma. Seeking Safety stresses the importance of focusing on the Facilitator's self-care throughout this program. The content for Seeking Safety focuses on four ideals: cognitive, behavioral, interpersonal and case management. The lessons include interventions such as problem solving, role playing, learning coping skills and skill building through worksheets. Seeking Safety includes 25 sessions in its curriculum that can be conducted in any order.

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BEHAVIORAL HEALTH DIVISION PROGRAMMING

COMPREHENSIVE COMMUNITY SERVICES PROGRAM (CCS)

This is a recovery focused behavioral health program for adults with severe mental illness and/or substance use disorders. This program provides a coordinated and comprehensive array of recovery services, treatment, and psychosocial rehabilitation services that assist individuals to utilize professional, community, and natural supports to address their needs. The program is person-centered and uses client-directed service plans to describe the individualized services that will support the client to achieve their recovery goals.

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WISER CHOICE - ACCESS POINT SCREENING/ASSESSMENT

JusticePoint employs several staff who are trained and certified to provide Access Point screening and assessment services to uninsured individuals who are involved in the Milwaukee Justice System. Utilizing the Addiction Severity Index ('ASI') and American Society of Addiction Medicine Patient Placement Criteria II ('ASAM-PPC-II'), staff identify an individual's clinical need for AODA treatment services as well as the appropriate level of treatment necessary to adequately address the severity of their addiction.

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WISER CHOICE - RECOVERY SUPPORT COORDINATION

JusticePoint's Drug Treatment Court Case Management team serve as Recovery Support Coordinators for participants of the MCDTC program. As Recovery Support Coordinators, JusticePoint staff provide access to treatment and other ancillary services provided by Milwaukee County through the Wisser Choice program of the Behavioral Health Division - Community Access to Recovery Services (CARS) division. Without this crucial connection, recovery for participants of the Milwaukee County Drug Treatment Court would be all but impossible.

Contact Information for RSC is the same as Access Point

CITY OF MILWAUKEE PROGRAMMING

MUNICIPAL COURT ALTERNATIVES PROGRAM

The JusticePoint Municipal Court Alternatives Program provides service to individuals who have been cited for City of Milwaukee ordinance violations and are at risk of incarceration due to indigence, mental health, and/or substance abuse issues. Staff use a variety of tools to identify the individual's ability to pay as well as their possible need for mental health and/or AODA treatment services. After assessment, community service and/or treatment plan alternatives are presented to the judge for consideration to satisfy fines. For individuals without treatment needs who are able to pay, payment plans or extensions are implemented. Staff then work with clients to fulfill the terms of the alternative granted by the judge and report upon compliance or failure to fulfill the requirements of the alternative at scheduled court dates. Participation in the program is voluntary on the part of the individual. Individuals who choose not to participate in this program or those who do not pay the required fine for these non-traffic ordinance violations are issued warrants and, ultimately, serve jail time in lieu of payment - a costly outcome for both the individual and the taxpayers.

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